# City of Los Angeles Responsible Banking Investment Monitoring Program For Investment Banks & Wells Fargo & Co. Responses

Data current as June 22, 2018

# City of Los Angeles Responsible Banking Investment Monitoring Program For Investment Banks

Investment banks providing City investment banking services or seeking City investment banking business must complete and submit this form no later than July 1<sup>st</sup> of each year to the City Administrative Officer to comply with Chapter 5.1, Section 20.95.1 of the Los Angeles Administrative Code.

Contact Information:			
Wells Fargo Bank, National As	sociation	ř	
Name of Financial Institution			
333 S. Grand Avenue	Los Angeles	CA	90071
Street Address	City	State	Zip Code
Michael Engelbrecht, Managin	g Director		*
Contact Person Name and Title		4 12	
213-253-7219		echt@wellsfargo.c	com
Telephone No.	Email Address		
Please answer the following ques	stions for the preceding c	alendar year.	
1. Did your firm make moneta	ary donations to charitable p	orograms within the C	City limits?
Yes No If yes, p			
<ol> <li>Did your firm provide any Yes ✓ No ☐</li> </ol>	scholarship awards to res	idents of the City of	Los Angeles?
b. What was the	holarships were awarded? total value of the awardeds al is a subset of Attack		
3. Does your firm have intern as "women owned," "mino	nal policies regarding utiliz rity owned," or "disabled"		ors which are designated
Yes 🗹 No 🗌 If yes, p	lease provide a copy of you	r policies. See At	tachment II
CERTIFIC	ATION UNDER PENAL	TY OR PERJURY	
I certify under penalty of perjury form and the responses containe provided full and complete answe to this form is true and accurate	d in the form and on all th ers to each question, and	e attachments. I fur that all information	rther certify that I have
Michael Engelbrecht, Managin	g Director	119	6-22-18
Print Name, Title	Signatur	e	Date
PLEASE SEND THE ORIGINAL	SIGNED FORM TO THE	ADDRESS BELO	W AND EMAIL A

PLEASE SEND THE ORIGINAL SIGNED FORM TO THE ADDRESS BELOW AND EMAIL A COPY TO <u>CAO.DEBT@LACITY.ORG</u>.

Office of the City Administrative Officer 200 North Main St. Room 1500 Los Angeles, CA 90012 Attention: Debt Management Group

## Name of Charitable Organization

Type

Amount (\$)

## 2017 City of Los Angeles charitable giving

\$10.3 million

826LA

A PLACE CALLED HOME

**ABODE COMMUNITIES** 

AFFORDABLE LIVING FOR THE AGING

AIDS HEALTHCARE FOUNDATION

AIDS PROJECT LOS ANGELES INC

ALEXANDRIA HOUSE

ALLIANCE FOR CHILDREN'S RIGHTS

ALLIANCE FOR HOUSING AND HEALING

ALTAMED HEALTH SERVICES CORP

ALZHEIMERS GREATER LOS ANGELES

AMAZING GRACE CONSERVATORY INC

AMERICA SCORES LA

AMERICAN CONTEMPORARY BALLET INC

AMERICAN DIABETES ASSOCIATION - LOS ANGELES

AMERICAN FRIENDS OF MAGEN DAVID ADOM

AMERICAN RED CROSS - LOS ANGELES

AMERICAN YOUTH SYMPHONY INC.

ANTI-DEFAMATION LEAGUE - LOS ANGELES

ARCHER SCHOOL FOR GIRLS

ARTWARD INITIATIVE

ASIAN AMERICANS ADVANCING JUSTICE LOS ANGELES

ASIAN PACIFIC COMMUNITY FUND OF SOUTHERN CALIFORNIA

ASIAN PACIFIC ISLANDER SMALL BUSINESS PROGRAM INCORPORATED

ASSISTANCE LEAGUE OF LOS ANGELES

ASSOCIATION OF CA SYMPHONY ORCHESTRAS

ATWATER PARK CENTER

AUTRY MUSEUM OF THE AMERICAN WEST

**BARLOW FOUNDATION** 

BEIT T'SHUVAH

BET TZEDEK

Name of Charitable Organization

Type

Amount (\$)

BETHEL LA COMMUNITY DEVELOPMENT CORPORATION

BIENESTAR HUMAN SERVICES INC

BIG BROTHERS BIG SISTERS - LOS ANGELES

**BIG SUNDAY** 

BILINGUAL FOUNDATION OF THE ARTS

**BLACK BUSINESS ASSOCIATION** 

**BLIND CHILDRENS CENTER INC** 

BOY SCOUTS OF AMERICA - LOS ANGELES

BREATHE CALIFORNIA OF LOS ANGELES COUNTY

CAL STATE LA COMMUNICATION STUDIES DEPARTMENT

CALIFORNIA COMMUNITY ECONOMIC DEVELOPMENT ASSOCIATION

CALIFORNIA COMMUNITY FOUNDATION

CALIFORNIA CONNECTION CORPORATION

CALIFORNIA FASHION FOUNDATION COMMUNITY DEVELOPMENT FOUNDATION

CALIFORNIA HOSPITAL MEDICAL CENTER

CALIFORNIA SCIENCE CENTER FOUNDATION

CANCER SUPPORT COMMUNITY LOS ANGELES

CATHOLIC BIG BROTHERS BIG SISTERS INC

CENTER FOR THE PACIFIC-ASIAN FAMILY, INC.

CENTER THEATRE GROUP

CENTER THEATRE GROUP OF LOS ANGELES

CENTRAL AMERICAN RESOURCE CENTER - LOS ANGELES

CESAR CHAVEZ FOUNDATION

CHARLES DREW UNIVERSITY OF MEDICINE AND SCIENCE

CHILDREN'S BUREAU

CHILDREN'S BUREAU - LOS ANGELES

CHILDRENS HOSPITAL OF LOS ANGELES

CHILDREN'S HOSPITAL OF LOS ANGELES/TITANIA K9 FUND-AMERMAN

FAMILY FOUNDATION DOG THERAPY PROGRAM

CHILO FOUNDATION CALIFORNIA

CHINATOWN SERVICE CENTER

CHOICE GROUP INC

CICLAVIA INC.

CLOVER AVENUE ELEMENTARY SCHOOL

Name of Charitable Organization Type Amount (\$)

COACHART ORG

COALITION FOR RESPONSIBLE COMMUNITY DEVELOPMENT

**COLBURN SCHOOL** 

COMMUNITY COALITION FOR SUBSTANCE ABUSE PREVENTION &

**TREATMENT** 

COMMUNITY DEVELOPMENT TECHNOLOGIES CENTER

**COMMUNITY OF FRIENDS** 

COMMUNITY PARTNERS

CONCERNED BLACK MEN OF LOS ANGELES, INC.

CONSOLIDATED HOME OWNERSHIP INSTITUTE AT RANCHO LA CIENEGA

CONSTITUTIONAL RIGHTS FOUNDATION

CORO SOUTHERN CALIFORNIA, INC.

CROHNS AND COLITIS FOUNDATION - LOS ANGELES

CSULA AUXILIARY SERVICES INC

CYSTIC FIBROSIS FOUNDATION

DIABETES CAMPING AND EDUCATIONAL SERVICES INC.

DMG MUSIC ASSOCIATION, INC.

DOLORES MISSION ELEMENTARY SCHOOL PARROCHIAL

DOWNTOWN WOMENS CENTER

DREAM A WORLD EDUCATION

EAST LA COMMUNITY CORPORATION

EAST-WEST PLAYERS INC

**EBONY REPERTORY THEATRE INC** 

ECHO PARK FILM CENTER

ECONOMIC DEVELOPMENT CORPORATION OF LOS ANGELES

**EDUCATING YOUNG MINDS** 

**EDUCATORS FOR EXCELLENCE INC** 

**EL RESCATE** 

**EQUALITY CALIFORNIA INSTITUTE** 

EXECUTIVE SERVICE CORPS OF SOUTHERN CALIFORNIA

FAITH AND COMMUNITY EMPOWERMENT

**FARHANG FOUNDATION** 

FOOTPRINTS AROUND THE WORLD

FOUNDATION FOR WOMEN WARRIORS

Name of Charitable Organization

Type

Amount (\$)

FREE ARTS FOR ABUSED CHILDREN

FREEWILL COMMUNITY DEVELOPMENT CORPORATION

FRIENDS OF EXPO CENTER

FRIENDS OF GLENFELIZ ELEMENTARY

FRIENDS OF THE LOS ANGELES FREE CLINIC

FRIENDS OF THE OBSERVATORY

FROM LOT TO SPOT INC

**FULFILLMENT FUND** 

**GABRIELLA FOUNDATION** 

GENESIS LA ECONOMIC GROWTH CORPORATION

**GET LIT WORDS IGNITE INC** 

GINDI MAIMONIDES ACADEMY

**GIRL SCOUTS - LOS ANGELES** 

GIRLS TODAY WOMEN TOMORROW LEADERSHIP MENTORING PROGRAM

**GIVING SPIRIT** 

**GLAAD INC** 

**GLOBAL KINDNESS** 

GOLDEN RETRIEVER CLUB OF GREATER LOS ANGELES RESCUE

GREATER LA AFRICAN AMERICAN CHAMBER OF COMMERCE EDUCATION

**FUND** 

**GREATER LOS ANGELES ZOO ASSOCIATION** 

GREEN DOT PUBLIC SCHOOLS

GREENWAY ARTS ALLIANCE, INC.

**GRYD FOUNDATION** 

HARMONY PROJECT

HARRIETT BUHAI CENTER FOR FAMILY LAW

HATHAWAY-SYCAMORES CHILD AND FAMILY SERVICES

HEROES PROJECT

HILLSIDES

HIRSHBERG FOUNDATION FOR PANCREATIC CANCER RESEARCH

HISPANAS ORGANIZED FOR POLITICAL EQUALITY-CALIFORNIA

HISTORIC ITALIAN HALL FOUNDATION

HOLLENBECK POLICE ACTIVITIES LEAGUE

HOLLYROD FOUNDATION

Name of Charitable Organization HOLLYWOOD COMMUNITY HOUSING CORPORATION HOLLYWOOD POLICE ACTIVITY LEAGUE HOLMAN COMMUNITY DEVELOPMENT CORPORATION HOMEBOY INDUSTRIES I HAVE A DREAM FOUNDATION - LOS ANGELES IBTM JOURNAL INC. **IMAGINE LOS ANGELES INC** INNER CITY LAW CENTER INNER CITY YOUTH ORCHESTRA OF LOS ANGELES INC **INNER-CITY ARTS** INSTITUTO DE AVANCE INTEGRAL LATINO INC INSURANCE INDUSTRY CHARITABLE FOUNDATION INTERNATIONAL MEDICAL CORPS JAPANESE AMERICAN NATIONAL MUSEUM JENESSE CENTER INCORPORATED JEWISH FAMILY SERVICE OF LOS ANGELES JEWISH FEDERATION COUNCIL - LOS ANGELES JEWISH FREE LOAN ASSOCIATION JEWISH VOCATIONAL SERVICE JOHN THOMAS DYE SCHOOL JUGS INCORPORATED KIDS ENJOY EXERCISE NOW (KEEN) LOS ANGELES KOREAN AMERICAN FAMILY SERVICES, INC (KFAM) KOREATOWN YOUTH AND COMMUNITY CENTER INC LA PLAZA DE CULTURA Y ARTES FOUNDATION LABC INSTITUTE LACBA COUNSEL FOR JUSTICE LAGRANT FOUNDATION LA-MAS, INC LAMBDA LEGAL DEFENSE AND EDUCATION FUND INC LAMP INC LAS FAMILIAS DEL PUEBLO

LAST CHANCE FOR ANIMALS

Type

Amount (\$)

## Name of Charitable Organization LATINO BUSINESS CHAMBER OF GREATER LOS ANGELES FOUNDATION.

INC.

LATINO THEATER COMPANY

**LEADERSUP** 

LEARNING RIGHTS LAW CENTER

LEGAL AID FOUNDATION OF LOS ANGELES

LIFE STEPS FOUNDATION, INC.

LIFT, INC.

LINCOLN HEIGHTS TUTORIAL PROGRAM

LIVING THROUGH GIVING FOUNDATION

LOCAL INITIATIVES SUPPORT CORPORATION - LOS ANGELES

LOS ANGELES AREA CHAMBER OF COMMERCE FOUNDATION

LOS ANGELES BIOSCIENCE HUB

LOS ANGELES BROTHERHOOD CRUSADE - BLACK UNITED FUND INC

LOS ANGELES CLEAN TECH INCUBATOR

LOS ANGELES CONSERVANCY

LOS ANGELES CONSERVATION CORPS

LOS ANGELES DODGERS FOUNDATION

LOS ANGELES FIRE DEPARTMENT FOUNDATION

LOS ANGELES LGBT CENTER

LOS ANGELES MASTER CHORALE ASSOCIATION

LOS ANGELES MISSION INC

LOS ANGELES MUSEUM OF THE HOLOCAUST

LOS ANGELES OPERA COMPANY

LOS ANGELES PARKS FOUNDATION

LOS ANGELES PHILHARMONIC ASSOCIATION

LOS ANGELES POLICE FOUNDATION

LOS ANGELES REGIONAL FOOD BANK

LOS ANGELES RIVER REVITALIZATION CORPORATION

LOS ANGELES TEAM MENTORING INC A DELAWARE CORPORATION

LOS ANGELES URBAN POLICY ROUNDTABLE

LOYOLA MARYMOUNT UNIVERSITY

LTSC COMMUNITY DEVELOPMENT CORPORATION

LULA WASHINGTON CONTEMPORARY DANCE FOUNDATION

Type

Amount (\$)

Name of Charitable Organization Type Amount (\$)

M F PLACE INC

MABLEAN EPHRIAM FOUNDATION

MAKE A WISH FOUNDATION - LOS ANGELES

MAKEOVERS THAT MATTER FOUNDATION

MEXICAN AMERICAN LEGAL DEFENSE AND EDUCATIONAL FUND

MIDNIGHT MISSION

MURAL CONSERVANCY

MUSEUM OF CONTEMPORARY ART, LOS ANGELES (MOCA)

NAACP FOUNDATION

NATIONAL ALLIANCE ON MENTAL ILLNESS LOS ANGELES COUNTY

NATIONAL ASSN OF LATINO ELECTED OFFICIALS NALEO EDUCATION

**FUND** 

NATIONAL FOSTER YOUTH INSTITUTE

NATURAL HISTORY MUSEUM OF LOS ANGELES COUNTY

NEIGHBORHOOD HOUSING SERVICES - LOS ANGELES

**NEW DIRECTIONS INC** 

**NEWFILMMAKERS LOS ANGELES** 

**OUTFEST** 

PABLOVE FOUNDATION INC

PACIFIC ASIAN CONSORTIUM IN EMPLOYMENT

PACIFIC COAST REGIONAL URBAN SMALL BUSINESS DEVELOPMENT

CORPORATION

PARA LOS NIÑOS

PARENTS OF WATTS

PARTNERSHIP FOR LOS ANGELES SCHOOLS

PATHWAYS LA

PEOPLE ASSISTING THE HOMELESS

PERFORMING ARTS CENTER OF LOS ANGELES COUNTY

POINT FOUNDATION

PROJECT ANGEL FOOD

PROMISES FOUNDATION

PUEBLO NUEVO EDUCATION AND DEVELOPMENT GROUP

PUENTE LEARNING CENTER

PUSHRIM FOUNDATION INC

Name of Charitable Organization Type Amount (\$)

**RBD COMMUNICATIONS** 

**REGALETTES SOCIAL & CHARITY CLUB** 

RESTORE NEIGHBORHOODS LA INC

ROMAN ARCHBISHOP OF LOS ANGELES

RONALD MCDONALD HOUSE CHARITIES - LOS ANGELES

**RUDY REGALADO FOUNDATION** 

SAINT ANNE'S MATERNITY HOME

SALVATION ARMY - LOS ANGELES

SHALOM CENTER FOR TREE OF LIFE THERAPY RESEARCH EDUCATION

AND EMPOWERMENT

SHELTER PARTNERSHIP, INC.

SIMON WIESENTHAL CENTER

SKID ROW HOUSING TRUST

SKIRBALL CULTURAL CENTER

SOUTHERN CALIFORNIA ASSOCIATION OF NON-PROFIT HOUSING INC

SOUTHERN CALIFORNIA CENTER FOR NONPROFIT MANAGEMENT

SOUTHERN CALIFORNIA FOSTER FAMILY AGENCY

SOUTHERN CALIFORNIA GRANTMAKERS

SPECIAL NEEDS NETWORK, INC.

ST BARNABAS SENIOR CENTER OF LOS ANGELES

**STREETLIGHTS** 

STRONG FOOD LA KITCHEN

SUREFIRE, INC

TASHBAR SEPHARDIC YESHIVA KETANA

TEACH FOR AMERICA - LOS ANGELES

TELACU EDUCATION FOUNDATION

TIDES FOUNDATION

**TORAT HAYIM** 

TOWN HALL LOS ANGELES

**UCLA FOUNDATION** 

UNIFICATION OF DISABLED LATIN AMERICANS

UNION RESCUE MISSION

UNITED FRIENDS OF THE CHILDREN

**UNITED WAY - LOS ANGELES** 

Name of Charitable Organization	Туре	Amount (\$)
UNIVERSITY OF CALIFORNIA - LOS ANGELES		
UNIVERSITY OF SOUTHERN CALIFORNIA		
UNUSUAL SUSPECTS THEATRE COMPANY		

URBAN LEAGUE - LOS ANGELES

USC BLACK ALUMNI ASSOCIATION

USC CENTER ON PHILANTHROPY AND PUBLIC POLICY

USC LATINO ALUMNI ASSOCIATION

VERBUM DEI HIGH SCHOOL

VIP COMMUNITY MENTAL HEALTH CENTER, INC.

VISTA DEL MAR CHILD AND FAMILY SERVICES

WATTS HEALTHCARE CORPORATION

WAYFINDER FAMILY SERVICES

WEINGART CENTER FOR THE HOMELESS

WELLS BRING HOPE

WEST ANGELES COMMUNITY DEVELOPMENT CORPORATION

WEST HOLLYWOOD COMMUNITY HOUSING CORPORATION

WHITE MEMORIAL MEDICAL CENTER CHARITABLE FOUNDATION

WOMEN IN INSTITUTIONAL INVESTMENT NETWORK (WIIIN)

WOMEN'S DOWNTOWN CENTER

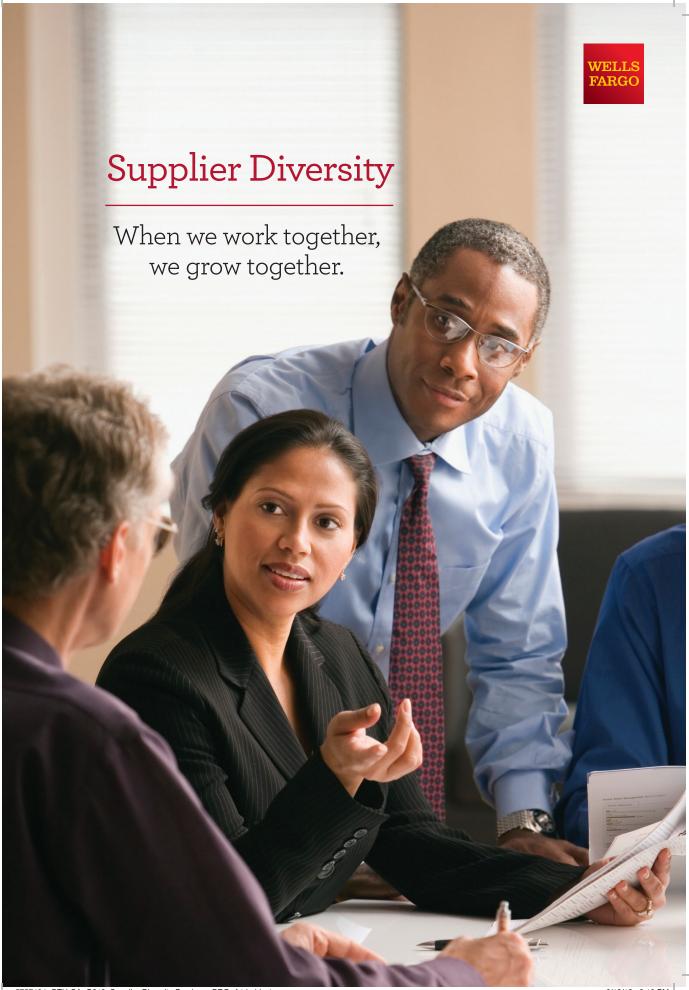
YESHIVA UNIVERSITY OF LOS ANGELES BOYS HIGH SCHOOL

YMCA - LOS ANGELES

YOUNG MUSICIANS FOUNDATION

YOUTH POLICY INSTITUTE INC

YWCA GREATER LOS ANGELES



## The Wells Fargo Vision

We want to satisfy our customers' financial needs and help them succeed financially

# Message from the CEO



Everything we do starts with our vision: to satisfy our customers' financial needs and help them succeed financially. In addition to our vision, we have five enduring values that guide us: What's right for customers, people as a competitive advantage, ethics, diversity and inclusion, and leadership.

Part of our focus on diversity and inclusion includes supplier diversity and the development and engagement of certified minority, women, LGBT, veteran, and disabled businesses, as well as small businesses.

Wells Fargo is committed to integrating diverse suppliers into our sourcing and procurement processes – with the goal of spending 15 percent with diverse suppliers by 2020. To provide more opportunities for diverse suppliers, we work with the diverse business community, develop diverse businesses for growth, and engage with organizations that share our commitment.

Together with our diverse suppliers, we can contribute to the longterm economic sustainability of our communities.

Sincerely,

Tim Sloan

CEO and President

# Supply Chain Leadership

## Message from Greg Schmid



Greg Schmid, Head of Supply Chain Management

## Commitment to Supplier Diversity

Wells Fargo values and promotes diversity and inclusion in every aspect of our business and at every level of the organization. Our supply chain is no exception. Supplier diversity is integrated into our competitive sourcing and procurement processes to advance economic development and job creation in the diverse communities we serve. We want our supplier base to reflect these communities and the diverse segments that comprise them.

Within Supply Chain Management at Wells Fargo, our commitment to supplier diversity is to grow our annual, controllable spend with certified, diverse suppliers, which we accomplish through close partnership with each line of business and Corporate Properties.

Our external outreach and investment in the marketplace, both in working to identify and develop certified, diverse suppliers as well as building our existing supplier relationships, further reflects our resolve to achieving Wells Fargo's vision of becoming one of the world's great companies.

Greg Schmid



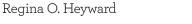
Awarded Best-of-the-Best recognition from the National Business Inclusion Consortium (NBIC)

## Message from Regina O. Heyward

## Our Vision

To be a World Class Supplier Diversity organization that is recognized as an industry leader in Diverse Procurement, and Supplier Development.

Supplier Diversity adds value to the organization by ensuring that our supply base looks like the customers and communities we serve. Our Supply Chain Management group is working closely with all lines of business, as well as internal and external stakeholders, to grow relationships with capable diverse businesses. In 2017, our spend was \$1.27 billion with diverse suppliers. Wells Fargo spends more than \$1 million annually funding diverse business development and capacity building programs intended to help diverse businesses grow and scale.



Regina O. Heyward serves on these national boards:

- US Hispanic Chamber of Commerce Board of Directors
- US Business Leadership Network National Council (USBLN)
- Million Women Mentors Entrepreneurship Initiative Advisory Steering Committee Chair
- Advisory Board Member for the Clark Atlanta University School of Supply Chain Management
- · Minority Business News USA Advisory Board



Regina O. Heyward, Head of Supplier Diversity



Awarded America's Top Corporation for Women's Business Enterprises — Platinum Distinction by the Women's Business Enterprise National Council (WBENC)



Receiving the Marketplace Innovator of the Year, Disability Inclusive Advertisement award from the United States Business Leadership Network (USBLN)

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# Our Approach

## Diverse Spend Growth:

Support strategic thinking and align with businesses around strategic opportunities that include diverse suppliers in competitive sourcing and procurement opportunities.

## Supplier Development:

Invest in building capacity and expertise for high potential diverse suppliers.

## Outreach:

Work with internal and external stakeholders to deliver information to the diverse supplier community.

## Our Process

# Engaging Supply Chain Management

• Early engagement of Supplier Diversity will start the data gathering process (benchmark data, peer information, and diverse supplier identification).

# Requirements gathering

- Supplier Diversity involvement will support the search and identification of qualified and capable diverse suppliers.
- This allows the gathering of information on any roadblocks that may limit diversity participation.

## Evaluate product/ service requirements

• Supplier Diversity will analyze the category for diverse supplier engagement (first or second tier).

# Sourcing and due diligence

• Supplier Diversity provides input and reviews sourcing document (RFx), ensuring language pertaining to diversity (commitment, spend, reporting, etc.) is present and meets the goals and objectives.

# Negotiate contracts

Supplier Diversity is engaged/notified of any disputes related to second tier contract language and defined goals.

# Approvals and signatures

 $\boldsymbol{\cdot}$  On-boarding training for second tier tracking and reporting.

# Doing business with Wells Fargo

## Our Supplier Code of Conduct:

Wells Fargo expects all of its suppliers to comply with the law and act ethically in all matters. Our Supplier Code of Conduct establishes related requirements for our suppliers. Working together, we can achieve great success by doing the right thing.

https://www.wellsfargo.com/about/corporate/human-rights-statement

# Certification requirement

A "diverse supplier" is a business that is at least 51% owned. managed and controlled by a diverse person or group. Wells Fargo requires that businesses asserting that they are diverse suppliers must be certified by a third party certification organization. We recognize diverse supplier certifications from local, state and federal agencies as well as organizations like the NMSDC, WBENC, USPAACC, USBLN, NGLCC, United States Department of Veterans Affairs, etc.

Certification of your company helps to ensure the integrity of Wells Fargo's Supplier Diversity Program and reporting. Non-certified diverse suppliers may submit proposals to do business with Wells Fargo, but may be asked to pursue certification if business is awarded.

## Competitive sourcing and procurement

Wells Fargo's Supply Chain Management organization is responsible for ensuring our needs for products and services are sourced and procured from quality suppliers who can meet the organization's cost, quality, delivery, innovation, and business strategic needs. In addition to our Supply Chain Management organization, Wells Fargo also has an internal Corporate Properties Sourcing organization responsible for our facilities footprint, retail banking network, and supporting the administrative office needs of our team members across the globe. It is important to our collective organizations that deals are competitively sourced and mutually beneficial for all concerned parties.

We evaluate a broad range of criteria when we identify and source from suppliers, which typically include the following:

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- 1. Supplier capabilities, past performance, management, and expertise
- 2. Quality Standards
- 3. Competitive Pricing
- 4. Delivery Schedules
- 5. Technology Capabilities and Infrastructure
- 6. Financial Stability and Tax Status
- 7. Insurance Requirements
- 8. Region of operations (scale)

See page 18 for contact information.

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## Doing business with Wells Fargo

## Basic documentation needed for a competitive RFP or bid

Wells Fargo routinely runs competitive Request for Proposal (RFP) events or competitive bids to evaluate suppliers meeting basic qualification to provide products and services. Although each sourcing activity is unique, and could have different requirements, there are some basic documentation expectations that suppliers should be aware of and prepared to respond to in the event they are invited to bid:

- Diversity certification documents or proof that certification is "in process"
- Dun & Bradstreet number

- NACIS or SIC Code for the products/service you are proposing
- Understanding and compliance with all insurance, regulatory laws, or conditions pertaining to your industry, specific product, or service
- List of references that can support your performance in delivering products and services at the scale which is being proposed. Suppliers doing business in the financial services industry for the first time can provide similar sized project references
- Proof of company's ability to be "scalable" to all reviewing parties. In other words, how much business can your company effectively handle?
- Basic technology and EDI (electronic data interchange) capacity
- Senior Management roles and responsibilities
- Project Team details and experience
- Certificate of Insurance (various requirements based on project type, complexity, and location)

## Capabilities

It is important that you demonstrate an understanding of how your product or service fits into our business strategy. Prepare to communicate and demonstrate the following:

- Preliminary Pricing/differentiation strategy relative to the category or market in which you are operating, including an understanding of your business' customers, competitors, market concentration, etc.
- Plan for delivering products or services to us and how your model meets our vast and complex business needs.
- Comprehensive market information and insights on products, services, and innovations.
   Demonstrate an ability to operationalize ideas and bring to market in an efficient and effective manner.

Wells Fargo uses a number of different sources to identify suppliers to provide products and services. The Supply Chain Management group uses the Supplier Registration database, as well as the Supplier Diversity team to identify suppliers. If we determine that a supplier is a potential match, we will contact the supplier to be included in the procurement or sourcing initiative.

## We embrace Diversity and Inclusion







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## Outreach



# Highlights of our efforts

## Invested

\$1 million annually

## Developed

14 signature development programs

## Engaged

Over 100 Wells Fargo team members as Supplier Diversity Liaisons Our outreach expands across regional and national organizations that share our commitment to Supplier Development and provide programs and services that strengthen diverse businesses within our communities. We collaborate with organizations that align with diverse supplier identification, certification, development, and engagement, such as:

- · National LGBT Chamber of Commerce
- · National Minority Supplier Development Council
- United States Black Chambers, Inc.
- United States Business Leadership Network
- United States Hispanic Chamber of Commerce
- United States Pan Asian American Chamber of Commerce
- · National Association of Women Business Owners
- WEConnect International
- · Women's Business Enterprise National Council
- Women Presidents' Organization

# Supplier Development

Wells Fargo believes that by developing diverse suppliers, we help strengthen our supplier base and increase the economic impact that our suppliers have on their communities. We work with organizations that align with our vision and provide diverse businesses access to resources. Through these relationships, it is important to us that diverse suppliers are developed by:

- Enhancing their business and strategic plans
- Increasing their ability to define and communicate their strategic direction and value
- Retooling their competitive position
- Strengthening their communication effectiveness and executive presence
- Establishing trusted relationships
- Modeling how to do business with targeted prospective clients
- Improving innovation and scale



## Think

Educational programs
and resources to
energize your
entrepreneur ideals.



## Start

Tools and resources to provide a roadmap to business success.



## Grow

Enhancing business

growth through

leadership development

and process improvement.

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# Awards and Recognitions

- Corporation of the Year Top Performer Gazelle Award by the National Minority Supplier Development Council (NMSDC)
- · America's Top Corporation Platinum Distinction Award for Women's Business Enterprises by the Women's Business Enterprise National Council (WBENC)
- Program/Initiative of the Year by the National Business Inclusion Consortium (NBIC)
- U.S. Hispanic Chamber of Commerce (USHCC) Million Dollar Club
- Top 35 for Supplier Diversity by Black Enterprise magazine
- No. 14 Best Company for Diversity, *DiversityInc*
- Top Companies for LGBT Employees, DiversityInc
- Perfect Score of 100 on Corporate Equality Index from the Human Rights Campaign
- · Perfect Score of 100 on Disability Equality Index from the American Association of People with Disabilities (AAPD) and the US Business Leadership Network (USBLN)

"USBLN partners with business to achieve disability equality and inclusion. Through this, our organization helps corporate partners leverage the talent of people with disabilities to drive performance and innovation. Wells Fargo is a vigorous and dependable business ally, demonstrating a willingness to invest on all fronts in the disability community. Wells Fargo has been a strong supporter of our Supplier Diversity program, and shown true leadership by serving on our Procurement Council, seeking out disability suppliers and sponsoring executive education programs for disability business owners and service-disabled veteran-owned firms."

## Jill Houghton, President and CEO United States Business Leadership Network (USBLN)

"The Women's Business Enterprise National Council (WBENC) is focused on providing qualified, certified, women-owned businesses for inclusion in our Corporate and Government Member supply chains. We not only locate and certify women-owned businesses, but we also provide resources and opportunities to help these businesses develop and grow, while working to deepen the relationships between corporations and WBENC-Certified Women's Business Enterprises (WBEs). It is because of corporations like Wells Fargo that we are able to deliver on this mission. Wells Fargo has been a true leader and supporter in driving the sustainable inclusion of women-owned businesses in our economy, and their financial support, as well as active involvement in our programming and development of WBEs, continues to make an impact on women, minorities, and the communities they serve. With the economic power of women as consumers, decision-makers, and business owners, Wells Fargo's continued support and investment in diversity and inclusion is not just doing good - it's good business."

## Pamela Prince-Eason, President and CEO Women's Business Enterprise National Council (WBENC)

"Together we can ensure that women entrepreneurs have access to the information and opportunities they need to be successful, however they define that term. We know and value what an asset our relationship with Wells Fargo has been for our members and hope to have the opportunity to continue it for years to come."

Jen Earle, NAWBO National CEO



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# Wells Fargo Resources

We're here to make it easier for you to succeed. Use these resources to find the right information for your business, attract and retain employees, and more.



## Wells Fargo Works for Small Business®

Wells Fargo serves approximately 3 million small business owners across the United States and loans more money to America's small businesses than any other bank (2002 – 2015 CRA government data). To help more small businesses achieve financial success, in 2014 Wells Fargo introduced Wells Fargo Works for Small Business® — a broad initiative to deliver resources, guidance and services for business owners.

Through **wellsfargoworks.com**, we offer useful guidance on topics such as writing a business plan, marketing your business, managing cash flow, and building credit to help business owners increase their knowledge and confidence. The site includes hundreds of feature stories, informational articles, and videos featuring national small business strategy experts and business owners sharing their experiences.

## Hands on Banking

Hands on Banking is a free, non-commercial program that teaches people in various stages of life about the basics of responsible money management. Available in English and Spanish. For more, visit **handsonbanking.org** 

## Wells Fargo Innovation Incubator

The Wells Fargo Innovation Incubator (IN<sup>2</sup>) is a five-year, \$10 million program designed to facilitate early-stage technologies that provide scalable solutions to reduce the energy impact of commercial buildings. IN<sup>2</sup> is funded by the Wells Fargo Foundation and co-administered by the U.S. Department of Energy's National Renewable Energy Laboratory (NREL). For more information, visit **in2.wf.com** 

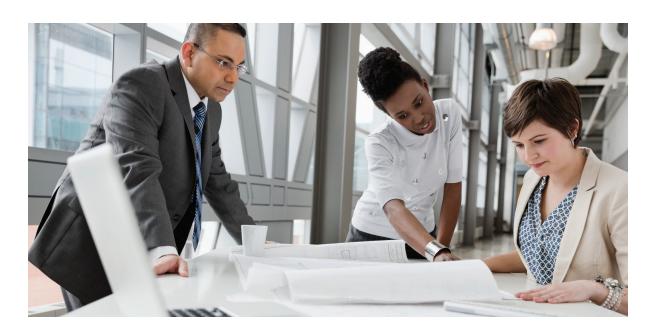
## Diverse Community Capital

Wells Fargo has committed \$75 million to Community Development Financial Institutions (CDFIs) across the country through the Wells Fargo Works for Small Business®: Diverse Community Capital program. The program makes available \$50 million in lending capital and \$25 million in grant capital to be disbursed over three years. For more information, visit https://www.wellsfargo.com/com/financing/real-estate/community-lending-investment/cdfi

## Supplier Diversity Resources

Wells Fargo requires diverse suppliers be certified by an official third-party certification agency.

- National Minority Supplier Development Council nmsdc.org
- Women's Business Enterprise National Council whencorg
- National LGBT Chamber of Commerce nglcc.org
- U.S. Black Chambers Inc. usblackchamber.org
- United States Business Leadership Network (USBLN) usbln.org
- U.S. Department of Veterans Affairs va.gov
- U.S. Hispanic Chamber of Commerce ushcc.com
- U.S. Small Business Administration (SBA) 8 (a) Certification sba.gov
- United States Pan Asian American Chamber of Commerce uspaacc.com
- · National Veteran Owned Business Association (NaVOBA) navoba.org



# How can we help?

**General questions:** supplierdiversity@wellsfargo.com

For more information about Supplier Diversity, visit: wellsfargo.com/supplierdiversity

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